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THE STRATEGIC CRISIS EXERCISE

by COL Dennis Murphy

*Director of U.S. Army War College Support
Branch*



President Karl Maxwell McGraw for SCE
(AKA) COL Joe Cerami,
*Chairman of the Department of National
Security & Strategy*

The Strategic Crisis Exercise (SCE) was conducted at the Center for Strategic Leadership (CSL) from 19 March through 1 April 1999. The SCE is designed to provide U.S. Army War College (USAWC) students the opportunity to integrate and apply knowledge acquired during the academic year through a simulation-driven exercise. The exercise occurs following the USAWC core curriculum and the first term of elective courses. The SCE is conducted within the framework of crisis action planning and execution and is a joint, multi-nation exercise that applies service and joint doctrine. The exercise involved the entire student body, USAWC faculty members, and invited guests from throughout the national security community. The SCE incorporated a number of exercise tools and models (to include parts of the Global Command and Control System (GCCS)). It included political and mili-

tary play at the high operational and strategic levels. Students role-played elements of the interagency strategic community in addition to the military roles that included the combatant CINCs, the joint and service staffs and the supporting CINCs. In the multiple crisis scenario exercise, students developed presidential decision directives and strategic guidance; allocated forces; distributed strategic lift; executed campaign plans; and negotiated conditions of conflict termination. Scenarios included near simultaneous major theater wars and smaller scale contingencies.

Ambassador Ronald E. Neumann, Deputy Assistant Secretary of State, Near East Affairs; General (R) Gordon Sullivan, former Chief of Staff for the U.S. Army; and Mr. Peter Cary, U.S. News and World Report were among the more than thirty visiting dignitaries and reflect the diversity of expertise available to enhance student learning. These guests interacted with the students as mentors and in roles as Special Assistants to the President. Students provided congressional testimony, within the context of the exercise, to sitting Congressmen and conducted a video teleconference with the U.S. Ambassador to Canada and his country team coordinating policy recommendations based on an exercise scenario.

JOINT LAND, AEROSPACE, AND SEA SIMULATION

by COL Patrick Thomas

Director, Army Operations

The Operations and Gaming Division of the Center for Strategic Leadership

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JLASS 99, headed by COL Russ Olson (*front center*)

(CSL) participated in a unique wargame, the Joint Land, Aerospace, and Sea Simulation (JLASS) at the Air Force Wargaming Institute (AFWI) from 5 to 15 April 1999. This advanced course of instruction provided a practicum in design and execution of a campaign plan in concert with distributed planning with each of the other Service's Senior Level Colleges (SLCs). During the earlier conduct of the distributive phase, the students from each SLC received realistic briefings. The students subsequently translated national military strategy into theater strategy and wrote a campaign plan with associated support plans. The refined campaign plans were then fought in a two-sided, computer-assisted wargame in conjunction with the other SLCs at the AFWI. The CSL team, headed by Colonel Russ Olson, served as Game Director for this simulation.

The JLASS focused on joint and combined warfare at the strategic and operational levels with students role-playing as members of the National Command Authority down through and including the Unified Command and separate Joint Task Force staffs. Ap-

proximately 100 Senior Level College (SLC) staff and faculty members and controllers from various Department of Defense agencies and 100 students from all the SLCs participated in the exercise. Additional external agencies assisted the students in answering newly evolving doctrinal questions on Information Warfare Operations; Space; Special Operations; and Weapons of Mass Destruction, and a strong Reserve contingent simulated press coverage.

ARMY AFTER NEXT

by COL Clyde Page
Director, HQ DA Support Branch

The Center for Strategic Leadership, U.S. Army War College, hosted TRADOC's Army After Next (AAN) Spring Wargame (SWG) at Collins Hall from 25 through 30 April 1999. This game was a multi-sided, joint, politico-military (pol-mil) game focused at the operational level and set in the year 2022. Principal themes investigated during the game included: Hybrid-Force Employment; Joint Operations and In-

terdependence; Force Sustainment and Strategic Operations. A National Security seminar conducted prior allowed this game to begin at a point approximating the conditions for decisive operations. The warfight involved vital U.S. interests within a single theater of war. Over 400 players, assessors, facilitators and analysts participated in the game including GEN (R) Peay, GEN (R) Maddox and GEN(R) Carns. The CSA and DCG TRADOC hosted a Senior Leaders' Seminar on 30 April, which had attendees of over 90 senior military and civilian leaders; including delegations from Canada, United Kingdom, and Australia. Distinguished visitors during the exercise included the SECARMY, members of the National Security Studies Group (NSSG), GEN(R) Goodpaster, GEN(R) Kross, and Dr. Ted Warner, the ASD for Strategy and Threat Reduction.

INDIAN ENVIRONMENTAL SECURITY ENGAGEMENT WORKSHOP

by Dr. Kent Butts
Professor of Political Military Affairs

The Center for Strategic Leadership, U.S. Army War College, conducted an Indian Environmental Security Workshop for the Office of the Deputy Under Secretary of Defense for Environmental Security (Ms. Sheri Goodman) on 28 April 1999. The workshop was co-sponsored by Hicks and Associates and held at their headquarters in Tyson's Corner. The purpose of the workshop was to develop the base of knowledge necessary to formulate an Environmental Security Engagement program for India. Environmental security issues are evolving as an important element of India's vision for moving beyond the nuclear weapons stalemate and re-engaging with the United States. Envi-

ronmental security issues offer valuable confidence building measures that could facilitate this reengagement. The workshop examined India's environmental issues in the context of U.S. national security interests, asking the following questions:

- What is the nature and extent of this relationship?
- What is the potential value added to U.S. international policy by an interagency, environmental engagement plan?
- What is the appropriate time frame for its implementation?

The workshop included the following group of experts: Gary Vest, Principal Assistant Deputy Under Secretary Defense (Environmental Security); Alan Hecht, Principal Deputy Assistant, International Activities, EPA; Doug Hartwick, Director of Southeast Asia Affairs, Bureau of Southeast Asia; Robert Boggs, Director of Regional Affairs, Southeast Asia; Commander John Hafey, Joint Staff; Dr. Kent Butts, Professor of Political Military Affairs, U.S. Army War College; Colonel Russ V. Olson, Jr., former Defense Attaché in Delhi; Melinda Kimble, Acting Assistant Secretary of State, and Enders Wimbush, Vice President, International Strategy & Policy, Hicks & Associates.

YEAR 2000, (Y2K)

by Bernie Griffard
Strategic Logistician

On 13 May 1999, CSL personnel supported the office of the Under Secretary for Management and the Foreign Service Institute, Department of State (DoS), presented a seminar titled "Year 2000: International Issues." This seminar was conducted at the National Foreign Affairs Training Center (NFATC), Arlington Hall, VA. Professor B.F. Griffard, Colonel Dennis

Murphy, and Dr. Kent Butts provided facilitation support to the DoS for this event.

In their opening remarks, Ambassador Ruth Davis, Director, Foreign Service Institute (FSI), and Ms. Bonnie Cohen, Under Secretary for Management, DoS, challenged the participants to use this event to gain a better appreciation of the potential external Y2K impacts on the DoS mission and its personnel. They stressed the importance of contingency planning to address identified plausible scenarios. At the close of the four-hour event, Ms. Cohen expressed her pleasure that the seminar goals were achieved. The first topic of discussion was "Anticipating the Unknown." A panel moderated by Fred Hill, President of Fred Cohen & Associates, Director of Office Special Programs focused on Telecommunications Systems, which provide sector assessments of Y2K preparedness. Ms. Janet Valades, Director of Texaco Worldwide Exploration & Production of Y2K project, focused on Energy Networks. Mr. James Zok, Associate Administrator for Ship Financial Assistance and Cargo Preference, Maritime Administration, Department of Transportation, demonstrated the importance of the Shipping and Food Distribution.

The second phase was a small group activity where participants were put into three regional subgroups designed and facilitated by CSL personnel. A directed discussion on "Maintaining Diplomatic Continuity in a Y2K Environment" led by Professor B.F. Griffard on the topic of Europe, Russia, NIS and NEA; COL Dennis Murphy on Asia, South Asia and the Pacific; and Dr. Kent Butts, on Africa, and the Western Hemisphere.

These discussions produced valuable information on regional priorities and perceived threats. The final product provided the basis for the development of scenarios to support a DoS Emergency

Response Team (ERT) exercise conducted in July 1999. The achieved goals, reflected in the Figure below, support the Under Secretary for Management's guidance.



CSL HOSTS THE DEPARTMENT OF DEFENSE EDUCATION SUMMIT

by COL Barry Wingard
Senior National Guard Advisor

At the direction of the Secretary of Defense, William S. Cohen, the Reserve Forces Policy Board (RFPB) sponsored an Education Summit at Carlisle Barracks, PA. The Summit was held in Collins Center 5-7 May 1999. Attendees included General and Flag Officer service representatives from the all Active Components and the seven Reserve Components, military education institutions such as the service academies and the senior service colleges, and DoD military and civilian education policy proponents. The summit documented key objectives for using education to further the integration of the Total Force. As tasked by SECDEF, the attendees' discussions focused on policy guidelines and principles that support an integrated Total Force approach for all levels of professional education from accession to the most senior level schools for both enlisted and officer. Better

knowledge and understanding of all components through an integrated course curriculum from basic training to senior level PME are key to future integration efforts. The RFPB summit also addressed other areas such as course content, curriculum structure, and methods of instruction and Joint Program of Military Education for the RCs. The RFPB will provide a summit report with recommendations to SECDEF NLT 30 September 1999.

USSOUTHCOM: ENVIRONMENTAL SECURITY WORKSHOP

*by CPT Darryl Stewart
Environmental Security Coordinator*

On 8 July 1999, the Deputy Under Secretary of Defense, (Environmental Security) (DUSDES), the U.S. Army War College, Center for Strategic Leadership (CSL), and the Woodrow Wilson Center's Environmental Change and Security Project conducted the first of two Environmental Security Workshops for United States Southern Command (USSOUTHCOM). The workshop was held in the Wilson Center Conference room, Ronald Reagan Building, in Washington D.C. The USSOUTHCOM Commander, General Wilhelm, consid-

ers Environmental Security issues to be important to the engagement mission and stability of the region and asked DUSDES and CSL to lead the strategic planning effort to create USSOUTHCOM Environmental Security Annex to its Theater Engagement Plan. BG James Soligan, Chief of Plans, J 5, chaired the workshop.

The purpose of the workshop was to provide SOUTHCOM a full understanding of the broad range of regional environmental programs in the SOUTHCOM area of responsibility. The workshop included presentation from The World Bank, Non-Government Organizations, and the Interagency Community describing their regional programs and cooperative ventures. The workshop promoted further international and interagency environmental cooperation, and encouraged the use of the environment to foster regional stability and communication, and positively shape the security environment. The second workshop will be held in Miami.

FACULTY ACTIVITIES

- For the month of June, Professor Kent Butts served on the U.S. Delegation to the Organization for Security and Co-operation in Europe (OSCE) Economic Forum in Prague, Czechoslovakia. This year's forum focused exclusively on Environmental Security issues for the region

- During the month of July, COL Pat Thomas and Professor Kent Butts served as members of the U.S. Delegations to the U.S., South Africa Bi-National (Gore-Mbeki) Commission meetings in Garmisch, Germany.
- Professor Bernie Griffard and COL Clyde Page traveled to Honduras in August to conduct a National Security Strategy Development workshop for the National War College.
- COL Dennis Murphy attending the George C. Marshall Chair of Political Military Wargaming at the State Department of Foreign Service Institute will return to the War College in one year.

CALENDAR OF EVENTS

- South Asia Simulation, 9, 10 September 1999 (Washington, DC)
- Indonesian Senior Leader Seminar, 17-22 October 1999 (Honolulu, HI)
- IF Environmental Security Game; 20, 21 & 25 October 1999 (Carlisle Barracks, PA)
- UN/DoD Water & the Military 3-5 November 1999 (Army War College)
- IF Coalition Ops Game; 22-25 February 1999 (Carlisle Barracks, PA)
- Nigeria Environmental Security Game; 29 February through 2 March 1999 (Army War College)

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